

Schedule "A" to "2011 Five Year Financial Plan Bylaw No. 302, 2011".												
			Year 1		Year 2		Year 3		Year 4		Year 5	
			2011		2012		2013		2014		2015	
<b>REVENUE</b>												
		Property Taxes										
R1		General Taxation	\$ 3,432,003	50.9%	\$ 3,756,926	29.8%	\$ 3,966,270	27.3%	\$ 4,227,641	41.6%	\$ 4,453,765	38.9%
		Parcel Taxes										
R2		Garbage & Community Parks	625,000	9.3%	619,200	4.9%	626,400	4.3%	635,600	6.3%	644,900	5.6%
R3		Water Systems	79,122	1.2%	241,749	1.9%	264,779	1.8%	328,979	3.2%	354,679	3.1%
R4		Snug Cove Sewer System	4,680	0.1%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
R5		Grants in Lieu of Taxes	47,996	0.7%	48,717	0.4%	49,447	0.3%	50,188	0.5%	50,940	0.4%
		Revenue from Fees & Charges:										
R6		General Sale of Services	339,800	5.0%	347,227	2.8%	354,702	2.4%	360,025	3.5%	365,426	3.2%
R7		Water User Fees & Charges	609,403	9.0%	628,055	5.0%	634,105	4.4%	640,155	6.3%	646,205	5.6%
R8		Sewer User Fees & Charges	147,528	2.2%	144,212	1.1%	147,268	1.0%	150,444	1.5%	153,744	1.3%
		Revenue from Other sources:										
R9		Other Revenue	479,774	7.1%	314,610	2.5%	319,214	2.2%	323,889	3.2%	328,634	2.9%
R10		Investment Income Operating	51,237	0.8%	50,811	0.4%	50,823	0.4%	50,835	0.5%	50,847	0.4%
R11		Investment Income Reserve Funds	84,734	1.3%	71,453	0.6%	62,516	0.4%	72,547	0.7%	80,496	0.7%
R12		Other Government Grants	537,537	8.0%	384,118	3.0%	384,149	2.6%	384,180	3.8%	384,212	3.4%
R13		Capital Revenue, Donations and Trust	16,000	0.2%	3,000,000	23.8%	1,000,000	6.9%	666,667	6.6%	1,000,000	8.7%
R14		Capital Grants	241,711	3.6%	100,000	0.8%	4,200,000	28.9%	1,773,333	17.4%	2,250,000	19.6%
R15		Proceeds from Borrowing	50,000		2,900,000		2,450,000		500,000		700,000	
		Total Revenue	\$ 6,746,525	100%	\$ 12,607,078	100%	\$ 14,509,673	100%	\$ 10,164,483	100%	\$ 11,463,848	100%
<b>Transfers from Own &amp; Other Funds</b>												
TF1		Recreation Reserve Fund	115,000		-		-		-		-	
TF2		Community Parks Reserve Fund	175,000		75,000		75,000		75,000		75,000	
TF3		Mount Gardner Dock Reserve Fund	-		-		-		-		-	
TF4		Fire Equipment Reserve Fund	64,000		303,850		-		435,000		-	
TF5		Roads & Infrastructure Renewal Reserve Fund	455,000		475,000		500,000		500,000		500,000	
TF6		Capital Renewal & Replacement Fund	30,000		-		-		-		-	
TF7		Equipment Replacement Fund	142,000		155,000		125,000		-		-	
TF8		Cove Bay Water Reserve Fund	280,500		335,000		40,000		30,000		57,000	
TF9		Development Cost Charges	-		-		-		-		-	
TF10		Other Operating Funds	28,435		28,878		29,329		29,784		30,248	
TF11		Accumulated Surplus / Reserves	1,393,118		315,225		150,453		176,685		126,920	
		TOTAL	\$ 9,429,578		\$ 14,295,031		\$ 15,429,455		\$ 11,410,952		\$ 12,253,016	



