

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
REVENUE								
GENERAL TAXATION	10-1-0011-000	3,068,690	3,067,573	3,225,112	3,648,171	3,929,977	4,393,602	4,640,858
Parcel Taxes								
GARBAGE SERVICE PARCEL TAX	10-1-0012-001	351,709	357,245	384,060	400,512	419,200	438,048	457,272
COMMUNITY PARKS PARCEL TAX	10-1-0012-002	203,300	206,500	207,600	208,600	209,600	210,600	211,600
		555,009	563,745	591,660	609,112	628,800	648,648	668,872
GRANTS IN LIEU OF TAXES								
FEDERAL GRANT IN LIEU OF TAXES	10-1-0020-001	2,653	3,889	8,500	8,628	8,757	8,888	9,021
PROVINCIAL GRANT IN LIEU OF TAXES	10-1-0020-002	-	-	-	-	-	-	-
B.C. HYDRO GRANT IN LIEU OF TAXES	10-1-0020-003	5	7	7	7	7	7	7
B.C. FERRIES GRANT IN LIEU OF TAX	10-1-0020-010	-	-	-	-	-	-	-
B.C.B.C GRANT IN LIEU OF TAX	10-1-0020-004	-	-	-	-	-	-	-
TELEPHONE - 1% REV	10-1-0020-005	7,879	7,879	7,498	7,610	7,724	7,840	7,958
GAS UTILITY - 1% REV	10-1-0020-006	-	-	-	-	-	-	-
CABLE T.V. - 1% REV	10-1-0020-007	5,302	4,991	5,334	5,414	5,495	5,577	5,661
B.C. HYDRO - 1% REV	10-1-0020-008	27,251	27,251	29,523	29,966	30,415	30,871	31,334
		43,090	44,017	50,862	51,625	52,398	53,183	53,981
SALE OF SERVICES								
ADMIN FEES - NON RES SCHOOLS TAXES	10-1-0030-000	4,500	4,588	4,600	4,669	4,739	4,810	4,882
FIRE SERVICE INSPECTIONS	10-1-0040-001	5,000	3,605	4,000	4,060	4,121	4,183	4,246
PW MISCELLANEOUS PERMITS	10-1-0040-002	3,000	875	2,000	2,030	2,060	2,091	2,122
SNUG COVE DOCK RENTALS	10-1-0040-020	26,000	25,460	31,000	31,465	31,937	32,416	32,902
MT GARDNER DOCK RENTALS	10-1-0040-025	4,400	4,131	6,000	6,090	6,181	6,274	6,368
GARBAGE DECAL SALES	10-1-0040-003	110,732	107,810	115,656	120,622	125,630	130,680	135,772
		153,632	146,469	163,256	168,936	174,668	180,454	186,292
RECREATION								
RECREATION PROGRAMS	10-1-0040-004	165,000	167,403	160,000	162,400	164,836	167,309	169,819
RENTAL - GYMNASICS CLUB			3,313	3,500	3,553	3,606	3,660	3,715
BROCHURE REVENUE			2,018	2,000	2,030	2,060	2,091	2,122
Himalayan Odyssey	10-1-0040-050	-	-	-	-	-	-	-
YOUTH PROGAMS	10-1-0040-006	-	8,121	5,800	5,887	5,975	6,065	6,156
PROGRAM DONATIONS	10-1-0040-008	-	-	-	-	-	-	-
		165,000	180,855	171,300	173,870	176,477	179,125	181,812
OTHER REVENUE								
BUILDING PERMITS	10-1-0050-001	90,000	98,664	100,000	101,500	103,023	104,568	106,137
ACCESS PERMITS	10-1-0050-002	3,500	2,100	3,500	3,553	3,606	3,660	3,715
OCP AMENDMENT FEES	10-1-0050-003	-	-	-	-	-	-	-
ZONING/LAND USE/S.D. BL AMENDMENT FE	10-1-0050-004	10,000	7,200	10,000	10,150	10,302	10,457	10,614
PLANNING MISC BYLAW AMENDMENT FEES	10-1-0050-005	-	-	-	-	-	-	-

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DEVELOPMENT PERMITS	10-1-0050-006	3,500	2,800	3,500	3,553	3,606	3,660	3,715
DEVELOPMENT VARIANCE PERMITS	10-1-0050-007	4,000		4,000	4,060	4,121	4,183	4,246
TEMPORARY COMMERCIAL/INDUST USE PERM	10-1-0050-008	-		-	-	-	-	-
BOARD OF VARIANCE APPLICATION FEE	10-1-0050-009	-		-	-	-	-	-
ADMINISTRATION & INSPECTION FEES	10-1-0050-010	10,000	20,239	10,000	10,150	10,302	10,457	10,614
SUBDIV / STRATA CONV.APPL FEE	10-1-0050-011	6,000	10,770	6,000	6,090	6,181	6,274	6,368
AGRICULTURAL LAND RES. APPL FEES	10-1-0050-012	-		-	-	-	-	-
EXTRAORDINARY COST RECOVERY	10-1-0050-013	20,000	101,489	-	-	-	-	-
DOG IMPOUND CHARGES AND FINES	10-1-0050-014	2,000	847	500	508	516	524	532
DOG LICENCING		-		-	-	-	-	-
PAY PHONE COMMISSIONS	10-1-0050-015	-		-	-	-	-	-
TAX PENALTIES	10-1-0050-016	50,000	58,356	50,000	50,750	51,511	52,284	53,068
TAX INTEREST	10-1-0050-017	6,000	12,700	6,000	6,090	6,181	6,274	6,368
BUSINESS LICENCES		-		-	-	-	-	-
TRAFFIC FINES	10-1-0050-019	1,000	586	500	508	516	524	532
DONATIONS AND CONTRIBUTIONS	10-1-0050-020	-		-	-	-	-	-
Greenways Donation - Civic Facilities (def rev)	10-1-0050-033	199,887	2,037	189,887				
Himilyan Youth (def rev)	10-1-0050-020		2,885					
Bowen Conservancy (def rev)	10-1-0050-020	7,000	7,000	-	-			
PHOTOCOPIES, MAPS, BYLAWS	10-1-0050-021	-		-	-	-	-	-
MISCELLANEOUS REVENUES	10-1-0050-022	7,500	28,097	7,500	7,613	7,727	7,843	7,961
FOI REQUEST FEES	10-1-0050-023	-		-	-	-	-	-
ADMIN COSTS RECOVERY	10-1-0050-024	-		-	-	-	-	-
CASH SHORT/OVER	10-1-0050-026	-	108	-	-	-	-	-
COMPOSTERS	10-1-0050-027	-		-	-	-	-	-
MISCELLANEOUS PLANNING	10-1-0050-028	-		-	-	-	-	-
WATER POSTER - ISLANDS TRUST	10-1-0050-028	-		-	-	-	-	-
FILMING REVENUE	10-1-0050-031	-	3,425	-	-	-	-	-
FUEL ADMIN FEES	10-1-0050-032	-		-	-	-	-	-
MOTH - EARLY ROADS MTNC ASSUM.	10-1-0050-028	-		-	-	-	-	-
Field Users Fees				5,000	6,000	6,000	6,000	6,000
BICs Field Maintenance Contribution	10-1-0050-029	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Seniors Transportation Pilot Project		-		-	-	-	-	-
Works Yard Storage Rental - poles		2,500	2,520	2,500	2,500	2,500	2,500	2,500
Library - Donations	10-1-0050-050			300	300	300	300	300
Library - Fines	10-1-0050-051			9,600	9,600	9,600	9,600	9,600
Library - photocopies-internet-cards etc	10-1-0050-052			870	883	896	909	923
Library - Miscellaneous	10-1-0050-053			-	-	-	-	-
Union Steamship Co. Store (Library Rent)	10-1-0051-001	12,000	12,000	-	-	-	-	-
Boulevard Cottage (Chamber Rent)	10-1-0051-002	3,000	3,000	3,000	3,000	3,000	3,000	3,000
		439,087	378,023	413,857	228,008	231,088	234,217	237,393
DEBT PROCEEDS								
RETURN ON INVESTMENT	10-1-0050-089	63,000	28,019	40,000	50,000	50,000	50,000	50,000
GOVERNMENT GRANTS								

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SMALL COMMUNITIES EQUALIZATION GRANT	10-1-0060-001	413,817	413,817	413,817	398,000	398,000	398,000	398,000
	10-1-0060-002			-				
RESTRUCTURE GRANT	10-1-0070-001	-		-				
RURAL TAX 1999 - 50%	10-1-0070-002	-		-				
Carbon Tax			832	1,000	1,000	1,000	1,000	1,000
PLANNING GRANT - BYLAW REVIEW	10-1-0070-003	-		-				
HRDC - HOUSE NUMBERING PROJECT	10-1-0070-004	-		-				
HRDC - Finance		-		1,680	1,680	1,680	1,680	1,680
HRDC - RECREATION SUMMER CAMP	10-1-0070-005	3,000	2,880	2,800	2,800	2,800	2,800	2,800
HRDC - RECREATION - SWIM PROGRAM	10-1-0070-006	-		-				
HRDC - Parks ASSISTANCE	10-1-0070-007	-		2,700	2,700	2,700	2,700	2,700
Canada Day			800	-				
Library - Fed - per capita	10-1-0070-050			-				
Library - Prov - per capita	10-1-0070-051			10,000	10,000	10,000	10,000	10,000
Library - Prov - Inter Lib Loans	10-1-0070-052			975	975	975	975	975
Library - Prov - BC One Card Grant	10-1-0070-053			6,175	6,175	6,175	6,175	6,175
Library - Prov - Other	10-1-0070-054			6,175	6,175	6,175	6,175	6,175
JEPP Grant - Emg Plan Exercise		4,500	4,325	-				
VanCity - Comm Energy Planning Grant		-		-				
CAEE Grant (Community Energy Prog)	10-1-0070-019	-		-				
LG PLN - Repurposed - Prt 2 Green Infra Stnds P0	10-1-0070-020	7,500	-	5,700				
Solar BC Energy Planning Grant - P093588	10-1-0070-022	10,000	4,750	2,750				
Green Infrastructure Planning Grant Prt 1 - P09361	10-1-0070-021	7,500	1,275	7,500				
Pr Infra Planning - Green Infra Part 3		10,000	-	10,000				
UBCM SCHI - Age Friendly Plan	10-1-0070-026	10,000	10,000	-				
SportMedBC - Walk with Me	10-1-0070-027	6,300	2,200	4,100				
ICBC - Traffic Safety Impr Program	10-1-0070-024	5,000	4,000	5,000				
Prov - Asst - software changes - school tax		1,000	1,040	-				
Smoke Control Measures - Min of Env		9,600	-	9,600				
Torch Relay Grant			1,566	5,000				
Road Improvement ICBC				-				
MIA - Risk Management Funding				1,400				
				-				
		488,217	447,485	496,372	429,505	429,505	429,505	429,505
Total Revenue		4,975,725	4,856,186	5,152,419	5,359,227	5,672,913	6,168,734	6,448,713
			119,539					
INTERNAL TRANSFERS INTO REVENUE								
TRANSFERS FROM CAPITAL & STABLIZATION	10-1-0090-001	76,450	125,291	34,700	300,000	-		
TRANSFERS FROM SURPLUS	10-1-0090-003	145,000	118,730	936,270	117,000			
TRANSFER FROM CYCLIC SURP/RES		-		-	40,000			40,000
TRANSFER FR INCOMPLETE WORKS RESERVE	10-1-0090-002	41,900	41,900	50,700				
TRANSFER FR FIRE SERVICE BUILDING FUND	10-1-0090-004	190,000	-	190,000				
TRANSFER FR OLD GEN STORE & COTTAGE RESERVE				60,000				
TRANSFER FR LIBRARY RESERVES	10-1-0090-050			38,349				
TRANSFER FR WATER LAS's for Cap				41,000	8,200	8,200	8,200	8,200

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TRANSFER FR COVE BAY WATER		-		-				
TRANSFER FR BOWEN BAY WATER		11,000	-	-	-			
TRANSFER FROM BLUE WATER PARK		-		-				
TRANSFER FROM TUNSTALL BAY WATER		-		-				
TRANSFER FROM SNUG COVE DOCK PROVISIO	10-1-0090-005	-	116	-				
Total internal transfers In to Fund		464,350	286,037	1,351,019	465,200	8,200	8,200	48,200
TOTAL REVENUE & TRANSFERS		5,440,075	5,142,223	6,503,438	5,824,427	5,681,113	6,176,934	6,496,913

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		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
GENERAL REVENUE FUND EXPENDITURES								
GENERAL GOVERNMENT LEGISLATIVE								
MAYOR INDEMNITY	10-2-0100-100	17,849	18,412	21,553	21,984	22,424	22,872	23,329
COUNCIL INDEMNITY	10-2-0100-101	57,699	58,576	64,502	65,792	67,108	68,450	69,819
PAYROLL & BENEFITS	10-2-0100-130	16,741	14,802	16,438	16,767	17,102	17,444	17,793
CONFERENCES & CONVENTIONS	10-2-0100-210	5,500	5,724	6,000	6,090	6,181	6,274	6,368
TRAVEL	10-2-0100-211	5,000	2,927	2,500	2,538	2,576	2,615	2,654
MAYOR'S TELEPHONE	10-2-0100-213	1,100	1,892	2,000	2,030	2,060	2,091	2,122
ASSOCIATION DUES/MEMBERSHIPS	10-2-0100-240	5,000	2,914	4,000	4,060	4,121	4,183	4,246
COMMITTEE EXPENSES	10-2-0100-510	5,000	10,421	4,000	4,000	11,000	4,000	4,060
MISCELLANEOUS	10-2-0100-590	2,500	983	1,500	1,523	1,546	1,569	1,593
		116,389	116,651	122,493	124,784	134,118	129,498	131,984
		8%		5%	1.9%	7.5%	-3.4%	1.9%

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		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
GENERAL ADMINISTRATION								
ADMINISTRATIVE SALARIES	10-2-0110-100	237,427	290,011	254,867	259,964	265,163	270,466	275,875
BENEFITS & PAYROLL CHARGES	10-2-0110-130	40,445	44,899	59,758	60,953	62,172	63,415	64,683
CONVENTIONS	10-2-0110-210	3,500	1,844	3,500	3,553	3,606	3,660	3,715
TRAVEL	10-2-0110-211	4,000	2,457	5,000	5,075	5,151	5,228	5,306
ADVERTISING	10-2-0110-221	2,000	3,244	2,500	2,538	2,576	2,615	2,654
PUBLICATIONS	10-2-0110-222	750	1,004	750	761	772	784	796
LEGAL FEES	10-2-0110-232	27,000	49,237	22,000	22,330	22,665	23,005	23,350
CONTRACT Services & Minute Taking	10-2-0110-233	27,500	20,741	19,000	19,285	19,574	19,868	20,166
CONTRACT MINUTE TAKING Advisory	10-2-0110-235		2,715	-	-			
CONTRACT MINUTE TAKING other committees	10-2-0110-236		1,290	-	-			
	10-2-0110-233		-	-	-			
CONTRACT SERVICES - Bylaw/Policy & other	10-2-0110-237	-	-	-	-	-	-	-
COURSES	10-2-0110-234	4,000	2,825	5,000	5,075	5,151	5,228	5,306
ASSOCIATION DUES	10-2-0110-240	1,500	967	1,500	1,523	1,546	1,569	1,593
MISCELLANEOUS	10-2-0110-590	4,500	1,777	3,500	3,553	3,606	3,660	3,715
		352,622	423,011	377,375	384,610	391,982	399,498	407,159
		4.7%	17.1%	7.0%	1.9%	1.9%	1.9%	1.9%

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FINANCE								
SALARIES	10-2-0120-100	216,709	216,971	220,314	224,720	229,214	233,798	238,474
BENEFITS & PAYROLL CHARGES	10-2-0120-130	49,843	44,834	51,619	52,651	53,704	54,778	55,874
CONVENTIONS	10-2-0120-210	2,250	1,345	1,300	1,320	1,340	1,360	1,380
TRAVEL	10-2-0120-211	500	375	250	254	258	262	266
ADVERTISING	10-2-0120-221	1,000	1,729	1,000	1,015	1,030	1,045	1,061
PUBLICATIONS	10-2-0120-222	360		350	355	360	365	370
AUDIT	10-2-0120-231	32,120	15,163	35,000	32,988	33,483	33,985	34,495
COURSES / TRAINING	10-2-0120-234	3,400	2,831	3,000	3,045	3,091	3,137	3,184
CONTRACT SERVICES	10-2-0120-235	-		-	-	-	-	-
ASSOCIATION DUES	10-2-0120-240	2,800	2,390	2,500	2,538	2,576	2,615	2,654
MISCELLANEOUS	10-2-0120-590	7,455	44,016	27,535	7,648	7,763	7,879	7,997
PRO-RATA RECOVERY	10-2-0120-599	(7,941)	(7,361)	(7,509)	(7,622)	(7,736)	(7,852)	(7,970)
		308,496	322,293	335,359	318,912	325,083	331,372	337,785
		5.0%		8.7%	-4.9%	1.9%	1.9%	1.9%
Funding from Internal Transfers		-	(15,000)	(20,000)	-	-	-	-
Revenues		(4,500)	(4,588)	(4,600)	(4,669)	(4,739)	(4,810)	(4,882)
Net Gen Gov't Expense		303,996	302,705	310,759	314,243	320,344	326,562	332,903
		3.5%		2.2%	1.1%	1.9%	1.9%	1.9%

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GENERAL GOV'T OTHER								
POSTAGE	10-2-0130-212	2,500	4,126	2,500	2,538	2,576	2,615	2,654
TELEPHONE	10-2-0130-213	16,000	15,239	15,550	15,783	16,020	16,260	16,504
INSURANCE	10-2-0130-238	30,000	29,744	29,000	29,435	29,877	30,325	30,780
Website Design & Maintenance	10-2-0130-237	5,000	1,488	2,500	2,538	2,576	2,615	2,654
INFORMATION SYSTEMS OPERATION & MNTC	10-2-0130-239	43,000	47,771	43,000	43,645	44,300	44,965	45,639
ASSOCIATION DUES	10-2-0130-240	-	228	-	-	-	-	-
MUNCIPAL HALL MAINTENANCE	10-2-0130-251	29,000	34,954	15,227	15,455	15,687	15,922	16,161
EQUIPMENT MAINTENANCE	10-2-0130-253	5,300	2,975	5,000	5,075	5,151	5,228	5,306
MUNCIPAL HALL RENT	10-2-0130-260	83,000	80,617	83,000	84,245	85,509	86,792	88,094
OFFICE SUPPLIES	10-2-0130-500	9,000	14,718	9,000	9,135	9,272	9,411	9,552
PHOTOCOPY / PRINTING	10-2-0130-501	4,000	3,361	4,000	4,060	4,121	4,183	4,246
MUNCIPAL HALL UTILITIES	10-2-0130-550	5,600	4,799	5,600	5,684	5,769	5,856	5,944
MISCELLANEOUS	10-2-0130-590	3,500	3,044	3,000	3,045	3,091	3,137	3,184
<i>public meetings</i>		-	-	-	-	-	-	-
CIVIC FACILITY STRATEGY DEVELOPMENT	10-2-0130-594	-	-	-	-	-	-	-
<i>staff recruitment</i>	10-2-0130-595	25,000	80,402	27,000	3,000	3,000	3,000	3,000
<i>Elections & Referendums</i>	10-2-0130-596	-	-	-	40,000	-	-	40,000
CLAIMS	10-2-0130-591	-	-	-	-	-	-	-
N.S. TSK FORCE SUBSTANCE ABUSE	10-2-0130-592	-	-	-	-	-	-	-
UBCM Tourism Project	10-2-0130-597	-	-	-	-	-	-	-
UBCM Seniors Transportation Pilot	10-2-0130-598	-	-	-	-	-	-	-
Visitor Centre - Fee for Service Contract		-	-	14,865	15,088	15,314	15,544	15,777
Est Add GST REBATE - Allocation		-	-	-	-	-	-	-
HR POLICY DEVELOPMENT	10-2-0130-593	-	4,289	10,000	-	-	-	-
		260,900	327,755	269,242	278,726	242,263	245,853	289,495
		-21.3%		3.2%	3.5%	-13.1%	1.5%	17.8%
Transfer from cyclic reserve Elections					(40,000)	-	-	(40,000)
Chamber rent		(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Net Gen Gov't Expense		257,900	324,755	266,242	235,726	239,263	242,853	246,495
		-22.2%		3.2%	-11.5%	1.5%	1.5%	1.5%

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CORE COMMUNITY GRANTS								
LIBRARY	10-2-0190-001	157,080	157,080	Municipal Library Service - Jan 1 2010 - see Library page 22 Detail Budget				-
B.I.RECYCLING (BIRD)	10-2-0190-002	8,000	8,000	5,000	5,100	5,202	5,306	5,412
TEEN CENTRE	10-2-0190-003	-	-	-	-	-	-	-
ARTS COUNCIL -	10-2-0190-004	46,818	46,818	47,000	47,940	48,899	49,877	50,875
ARTS & CULTURAL STUDY	10-2-0190-005	-	-	-	-	-	-	-
ART GALLERY RENT	10-2-0190-010	7,200	7,200	7,200	7,200	7,200	7,200	7,200
AFFORDABLE HOUSING INITIATIVE		-	-	-	-	-	-	-
W.VAN COMM SCHOOL COORDINATOR	10-2-0190-016	11,114	11,114	11,300	11,526	11,757	11,992	12,232
HISTORIANS	10-2-0190-012	14,280	14,280	25,000	25,500	26,010	26,530	27,061
		244,492	244,492	95,500	97,266	99,068	100,905	102,780
COMMUNITY GRANTS	10-2-0190-020	-	-	-	27,800	27,800	27,800	27,800
FAMILY PLACE	10-2-0190-008	10,000	10,000	10,000				
TIR-NA-NOG	10-2-0190-013	7,500	7,500	7,000				
COMM PRESCHOOL & DAYCARE	10-2-0190-014	-	-	-				
LIBRARY -Integrated Library System	10-2-0190-007	-	-	-				
BI HERITAGE PRESERVATION		-	-	-				
BI COMMUNITY FOUNDATION		-	-	-				
ARTS FESTIVAL - Heritage 2005	1020190023	-	-	-				
ABBEYFIELD HOUSE	10-2-0190-015	6,000	1,685	6,400				
CHAMBER OF COMMERCE - VISITOR INFO CEN	10-2-0190-018	15,000	20,451	-	Budget Transfere to Gen Gov Ops - as Contracted Service			
REAL LEARNING	10-2-0190-019	-	-	-				
2005 Christmas Hamper Fund	1020190021	-	-	-				
BI GYMNASTICS CLUB	1020190022	-	-	3,400				
BI COMMUNITY HOUSING ASSC	1020190024	-	-	1,300				
BI COMMUNITY SCHOOL ASSC	1020190025	8,000	8,000	3,200				
Montessori School		-	-	-				
BI Youth Society		2,885	2,885	-				
Knick Knack Nook		5,000	5,000	-				
OTHER COMMUNITY GRANTS		-	-	-				
Sub-total		54,385	55,521	31,300	27,800	27,800	27,800	27,800
GRANTS IN AID	10-2-0190-006	19,000	12,732	13,900	13,000	13,000	13,000	13,000
		317,877	312,745	140,700	138,066	139,868	141,705	143,580
		4.6%	4.4%	-55.7%	-56.6%	1.3%	1.3%	1.3%
Prior Yrs Surplus / carry fwd from 2005		(4,400)		(4,400)	138,066	139,868	141,705	143,580
Himalayan Youth Def rev		(2,885)	(2,885)					
Reduce Contr to Rec Reserve		(8,000)	(8,000)					

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Def rev Donation		-						
Net Expense		302,592	301,860	136,300	276,132	279,736	283,410	287,160
		1.0%	0.7%	-55.0%	-8.7%	1.3%	1.3%	1.3%
TOTAL GENERAL GOVERNMENT		1,356,284	1,502,455	1,245,169	1,245,098	1,233,314	1,247,926	1,310,003
		-1.2%	8.1%	-8.2%	-8.2%	-0.9%	1.2%	5.0%
Revenue		(131,000)	(135,293)	(108,100)	(119,122)	(120,158)	(121,211)	(122,279)
Trf Incl Works +								
Net Expense		1,225,284	1,367,162	1,137,069	1,125,976	1,113,156	1,126,715	1,187,724
		4.0%	17.3%	-7.2%	-8.1%	-1.1%	1.2%	5.4%
POLICING SERVICE								
Estimate of Phase in of Policing Costs					-	-	-	-

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
FIRE SERVICES ADMINISTRATION								
SALARIES	10-2-0240-100	92,733	90,588	93,104	94,966	96,865	98,802	100,778
BENEFITS & PAYROLL COSTS	10-2-0240-130	7,732	6,280	7,449	7,598	7,750	7,905	8,063
CONFERENCES & CONVENTIONS	10-2-0240-210	4,000	2,661	2,750	2,791	2,833	2,875	2,918
TRAVEL	10-2-0240-211	3,500	4,696	2,000	2,030	2,060	2,091	2,122
POSTAGE & COURIER	10-2-0240-212	550	505	500	508	516	524	532
TELEPHONE & OTHER COMMUNICATION	10-2-0240-213	6,900	7,419	7,000	7,105	7,212	7,320	7,430
DISPATCH SERVICES	10-2-0240-214	7,000	5,893	6,000	6,090	6,181	6,274	6,368
ADVERTISING & PROMOTIONS	10-2-0240-221	2,800	838	2,000	2,030	2,060	2,091	2,122
COURSES AND SEMINARS	10-2-0240-234	-	-	-	-	-	-	-
INSURANCE	10-2-0240-238	2,600	2,200	2,500	2,538	2,576	2,615	2,654
ASSOCIATION DUES	10-2-0240-240	600	631	600	609	618	627	636
UNIFORMS	10-2-0240-241	700	234	700	711	722	733	744
OFFICE SUPPLIES	10-2-0240-500	500	558	500	508	516	524	532
MISCELLANEOUS	10-2-0240-590	800	327	800	812	824	836	849
FIRE HALL STUDY	10-2-0240-591	-	1,445	-	-	-	-	-
INVENTORY OF FIRE HALL	10-2-0240-593	-	-	-	-	-	-	-
FIRE INVESTIGATIONS	10-2-0240-594	-	-	-	-	-	-	-
FIRE UNDERWRITERS STUDY (FUS)	-	-	-	-	-	-	-	-
COMMERCIAL FIRE INSPECT.	10-2-0240-595	-	-	-	-	-	-	-
		130,415	124,275	125,903	128,296	130,733	133,217	135,748
OPERATIONS								
VOLUNTEER EXPENSE	10-2-0241-100	4,021	5,202	4,000	4,060	4,121	4,183	4,246
VOLUNTEER BENEFITS	10-2-0241-130	63,000	61,212	69,000	70,035	71,086	72,152	73,234
WCB - VOLUNTEERS	10-2-0241-131	-	-	-	-	-	-	-
COURSES & TRAINING	10-2-0241-234	9,000	4,385	9,000	9,135	9,272	9,411	9,552
PROTECTIVE CLOTHING	10-2-0241-241	5,000	145	5,000	5,075	5,151	5,228	5,306
SUPPLIES & MATERIALS	10-2-0241-500	-	175	-	-	-	-	-
MISCELLANEOUS	10-2-0241-590	1,200	133	1,000	1,015	1,030	1,045	1,061
		82,221	71,252	88,000	89,320	90,660	92,019	93,399
FIRE STATION OP & MTC								
FH - MAINTENANCE	10-2-0245-251	6,500	9,886	5,655	5,740	5,826	5,913	6,002
FH - SUPPLIES	10-2-0245-500	-	-	-	-	-	-	-
FH - UTILITIES	10-2-0245-550	6,800	7,414	7,500	7,613	7,727	7,843	7,961
MISCELLANEOUS	10-2-0245-590	400	1,361	500	508	516	524	532
		13,700	18,661	13,655	13,861	14,069	14,280	14,495

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
EQUIPMENT OP & MTC								
INSURANCE & LICENCES	10-2-0246-238	4,500	5,437	5,500	5,583	5,667	5,752	5,838
VEHICLE SERVICING & MAINTENANCE	10-2-0246-253	10,000	11,759	10,000	10,150	10,302	10,457	10,614
VEHICLE FUEL & OIL	10-2-0246-254	5,000	2,144	5,000	5,075	5,151	5,228	5,306
MISC. EQUIPMENT MAINTENANCE	10-2-0246-255	16,500	9,485	17,000	17,255	17,514	17,777	18,044
MISCELLANEOUS EQUIPMENT	10-2-0246-590	-	861	-	-	-	-	-
		36,000	29,686	37,500	38,063	38,634	39,214	39,802
TOTAL FIRE SERVICE		262,336	243,874	265,058	269,540	274,096	278,730	283,444
		2.1%		1.0%	1.7%	1.7%	1.7%	1.7%
Perm / Insp		(5,000)	(3,605)	(4,000)	(4,060)	(4,121)	(4,183)	(4,246)
Other Revenue								
Trf Incl Wks								
NET		257,336	240,269	261,058	265,480	269,975	274,547	279,198
		2.2%	17,067	1.4%	1.7%	1.7%	1.7%	1.7%
BOWEN EMERGENCY PROGRAM								
Core program	10-2-0249-590	3,000	5,678	12,000	12,000	12,000	12,000	12,000
to Capital for Laptop Computer for ESS				(3,000)				
Test Emergency Plan - Exercise	50/50 JEPP Grant	9,000	8,750	-	-	-	-	-
Tsunami Awareness	10-2-0249-591	-	-	-	-	-	-	-
Risk Analysis (UBCM Grant)	10-2-0249-592	-	-	-	-	-	-	-
Wild Land Interface (Coop) (Grant)	10-2-0249-593	-	-	-	-	-	-	-
BOWEN EMERGENCY PROGRAM		12,000	14,428	9,000	12,000	12,000	12,000	12,000
		0.0%		-25.0%	33.3%	0.0%	0.0%	0.0%
Grants	Grants	(4,500)	(4,325)	-	-	-	-	-
Trf Incl Wks	Trf Incl Wks	(4,500)	(4,500)	-	-	-	-	-
NET	NET	3,000	5,603	9,000	12,000	12,000	12,000	12,000
		-75.0%		200.0%	33.3%	0.0%	0.0%	0.0%

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
BUILDING INSPECTION								
SALARIES	10-2-0250-100	24,675	24,006	24,679	25,173	25,676	26,190	26,714
BENEFITS & PAYROLL CHARGES	10-2-0250-130	5,675	4,617	5,676	5,790	5,906	6,024	6,144
CONFERENCE & CONVENTIONS	10-2-0250-210	1,200	881	500	508	516	524	532
TRAVEL	10-2-0250-211	800	738	200	203	206	209	212
COURSES	10-2-0250-234	400	624	400	406	412	418	424
BUILDING INSPECTION CONTRACT SERVICE	10-2-0250-235	52,000	50,094	52,000	52,780	53,572	54,376	55,192
ASSOCIATION DUES	10-2-0250-240	175	175	250	254	258	262	266
MISCELLANEOUS	10-2-0250-590	500	170	400	406	412	418	424
Est Extra GST Rebate Allocation		-	-	-	-	-	-	-
PRO-RATA RECOVERY FROM WATER & SEWER	10-2-0250-599	-	-	-	-	-	-	-
		85,425	81,305	84,105	85,520	86,958	88,421	89,908
		3.0%		-1.5%	1.7%	1.7%	1.7%	1.7%
REVENUE	REVENUE	(90,000)	(98,664)	(100,000)	(101,500)	(103,023)	(104,568)	(106,137)
NET	NET	(4,575)	(17,359)	(15,895)	(15,980)	(16,065)	(16,147)	(16,229)
		-88.8%		247.4%	0.5%	0.5%	0.5%	0.5%

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
BYLAW ENFORCEMENT								
SALARIES	10-2-0251-100	70,398	74,728	71,313	72,739	74,194	75,678	77,192
BENEFITS	10-2-0251-130	16,192	15,432	16,401	16,729	17,065	17,406	17,754
VEHICLE OPERATION & MAINTENANCE	10-2-0251-253	2,500	1,298	2,500	2,538	2,576	2,615	2,654
CONFERENCE & CONVENTIONS	10-2-0251-210	1,500	2,067	-	-	-	-	-
TRAVEL	10-2-0251-211	400	776	406	412	418	424	430
EDUCATION AND TRAINING	10-2-0251-234	1,600	290	1,624	1,648	1,673	1,698	1,723
ASSOCIATION DUES	10-2-0251-240	50		75	76	77	78	79
TELEPHONE AND COMMUNICATIONS	10-2-0251-216	900	1,467	2,040	2,071	2,102	2,134	2,166
ADVERTISING	10-2-0251-221	1,051	345	1,000	1,015	1,030	1,045	1,061
LEGAL	10-2-0251-232		2,253	5,000	5,075	5,151	5,228	5,306
ANIMAL CONTROL CONTR SERVICES	10-2-0251-235	-		-	-	-	-	-
UNIFORM	10-2-0251-241	-		-	-	-	-	-
BYLAW ENFORCEMENT CONTRACT	10-2-0251-236	-		-	-	-	-	-
ANIMAL SHELTER - POUND RENT	10-2-0251-260	-		-	-	-	-	-
MISCELLANEOUS	10-2-0251-590	1,000	777	900	914	928	942	956
DOG LICENSING	10-2-0251-590	-		-	-	-	-	-
BYLAW DISPUTE ADJUDICATION PROCESS	10-2-0251-590	1,500	1,102	1,500	1,523	1,546	1,569	2,000
MTI TICKETING	10-2-0251-590	-		-	-	-	-	-
DOG WASTE DISPENSERS	10-2-0251-590	1,500	1,450	775	787	799	811	823
VET FEES	10-2-0251-591	1,000	-	1,000	1,015	1,030	1,045	1,061
OFFICE RENOVATIONS	10-2-0251-590	-		-	-	-	-	-
Relocate Animal Shelter		2,500	1,200	2,500	2,538	2,576	2,615	2,654
Pro-Rata - Costs (Wharfinger)		(12,989)	(12,989)	(13,196)	(13,394)	(13,595)	(13,799)	(14,006)
		-		-	-	-	-	-
		89,102	90,196	93,838	95,686	97,570	99,489	101,853
		3.8%	-4.0%	5.3%	2.0%	2.0%	2.0%	2.4%
Fines & Enf		(3,000)	(1,433)	(1,000)	(1,016)	(1,032)	(1,048)	(1,064)
Dog Licen'g		-	-	-	-	-	-	-
Carryforward		-	-	-	-	-	-	-
NET		86,102	88,763	92,838	94,670	96,538	98,441	100,789
		2.8%		7.8%	2.0%	2.0%	2.0%	2.4%
TOTAL PROTECTIVE SERVICES		448,863	429,803	452,001	462,746	470,624	478,640	487,205

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
		2.5%		0.7%	2.4%	1.7%	1.7%	1.8%
PUBLIC WORKS								
ADMINISTRATION								
SALARIES	10-2-0310-100	196,290	130,532	221,947	226,386	230,914	235,532	240,243
BENEFITS & PAYROLL COSTS	10-2-0310-130	45,147	25,657	53,501	52,069	53,110	54,172	55,256
CONFERENCE/CONVENTIONS	10-2-0310-210	2,252	290	2,252	2,286	2,320	2,355	2,390
TRAVEL	10-2-0310-211	8,000	12,434	8,000	8,120	8,242	8,366	8,491
TELEPHONE & COMMUNICATIONS	10-2-0310-213	3,570	4,770	3,570	3,624	3,678	3,733	3,789
ADVERTISING/ PROMOTION	10-2-0310-221	406	1,972	300	305	310	315	320
PUBLICATIONS	10-2-0310-222	1,933	-	1,500	1,523	1,546	1,569	1,593
CONTRACT SERVICES ENGINEERING	10-2-0310-230	12,256	8,203	12,000	12,180	12,363	12,548	12,736
COURSES SEMINARS AND WORKSHOP	10-2-0310-234	1,500	2,679	1,500	1,523	1,546	1,569	1,593
CONTRACT SERVICES	10-2-0310-235	-	2,294	-	-	-	-	-
ASSOCIATION DUES	10-2-0310-240	798	125	798	810	822	834	847
MISCELLANEOUS	10-2-0310-590	2,100	2,632	2,100	2,132	2,164	2,196	2,229
PRO-RATA SAL & OTHER RECOVERY (W&S)	10-2-0310-599	(58,687)	(57,819)	(72,835)	(73,928)	(75,037)	(76,163)	(77,305)
		215,565	133,769	234,633	237,030	241,978	247,026	252,182
		12.2%		8.8%	1.0%	2.1%	2.1%	2.1%

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
PUBLIC WORKS								
OPERATIONS								
Salaries	10-2-0320-100	220,637	235,367	229,200	233,784	238,460	243,229	248,094
Benefits	10-2-0320-130	50,747	51,121	53,783	53,770	54,846	55,943	57,062
Pro-rata Salary & Other Recovery	10-2-0320-599	(122,122)	(120,275)	(129,871)	(131,819)	(133,796)	(135,803)	(137,840)
VEHICLE OPERATION & MAINTENANCE	10-2-0320-253	48,818	45,687	48,818	49,550	50,293	51,047	51,813
ROADS	10-2-0320-001	-	-	-	-	-	-	-
TRAILS / PATHWAYS / SIDEWALKS	10-2-0320-003	-	478	-	-	-	-	-
SNOW REMOVAL	10-2-0320-004	70,614	89,184	70,614	71,673	72,748	73,839	74,947
STREET LIGHTING	10-2-0320-005	552	698	600	609	618	627	636
STREET SIGNS	10-2-0320-006	7,180	4,890	7,180	-	7,288	-	7,397
ICBC		5,000	5,000	5,000	5,075	-	-	-
LANE MARKING and CROSSWALKS	10-2-0320-007	2,538	9,840	6,288	6,382	6,478	6,575	6,674
SMALL TOOLS & EQUIPMENT	10-2-0320-020	17,197	15,037	17,000	17,255	17,514	17,777	18,044
ROADS MAINTENANCE STUDY	10-2-0320-030	-	-	-	-	-	-	-
WCB ASSESSMENT & RISK ANALYSIS MUN.OPS	10-2-0320-031	-	-	-	-	-	-	-
WORKS YARD O&M	10-2-0320-032	5,300	9,924	8,300	8,425	8,551	8,679	8,809
CRUSHER SITE - USE ANALYSIS	10-2-0320-033	-	-	-	-	-	-	-
SURVEYING & DIGITAL MAPPING - INFRASTRUCTURE	10-2-0320-034	12,500	11,561	12,500	12,688	12,878	13,071	13,267
ROCKFALL (Study)/ Mitigation	10-2-0320-035	52,500	26,713	56,678	57,000	16,703	16,954	17,208
SOLIDWASTE MANAGEMENT STUDY	10-2-0320-036	-	-	-	-	-	-	-
ROADS WINTER MAINTENANCE	10-2-0320-235	11,257	26,305	11,257	11,426	11,597	11,771	11,948
ROADS SUMMER MAINTENANCE	10-2-0320-236	61,600	61,417	61,600	62,524	63,462	64,414	65,380
BRIDGE MAINTENANCE	10-2-0321-001	2,060	-	2,060	2,091	4,245	4,309	4,374
SNUG COVE BEAUTIFICATION	10-2-0324-001	7,458	9,602	1,367	1,388	1,409	1,430	1,451
DRAINAGE	10-2-0325-001	-	1,575	-	-	-	-	-
MISC WORKS (incl abandoned vehicles)	10-2-0329-001	2,853	118	2,000	2,030	2,060	2,091	2,122
DOCKS & Beaches		-	-	-	-	-	-	-
SNUG COVE DOCK	10-2-0322-001	41,600	42,675	42,587	43,226	43,874	52,532	45,200
MT GARDNER DOCK	10-2-0322-002	11,028	18,321	10,438	10,595	10,754	10,915	11,079
BEACH TESTING- DEEP BAY trf to parks	10-2-0322-010	-	-	-	-	-	-	-
MISCELLANEOUS		-	-	-	-	-	-	-
MT GARDNER Road Slope Failure 2006		-	-	-	-	-	-	-
WEST NILE VIRUS PRG	10-2-0329-002	-	-	-	-	-	-	-
WATERSHED MGMT PRG	10-2-0329-003	-	-	-	-	-	-	-
WATERSMART PROGRAM	10-2-0329-004	-	-	-	-	-	-	-
FACILITIES		-	-	-	-	-	-	-
Union Steamship Co. Store (Library)	10-2-0329-006	9,000	10,126	2,251	2,285	2,319	2,354	2,389
Boulevard Cottage (Chamber)	10-2-0329-007	2,500	357	2,500	2,538	2,576	2,615	2,654
Community Lands Maintenance	10-2-0329-008	2,500	1,500	2,500	2,538	2,576	2,615	2,654
Est Extra GST Rebate Allocation		-	-	-	-	-	-	-
		523,317	557,221	524,650	525,033	497,453	506,984	515,362
		3.1%		0.3%	0.1%	-5.3%	1.9%	1.7%
TOTAL PUBLIC WORKS		738,882	690,990	759,283	762,063	739,431	754,010	767,544

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
		5.6%	47,892	2.8%	0.4%	-3.0%	2.0%	1.8%
PW Permits	PW Permits	(3,000)	(875)	(2,000)	(2,030)	(2,060)	(2,091)	(2,122)
Dock Fees	Dock Fees	(30,400)	(29,591)	(37,000)	(37,555)	(38,118)	(38,690)	(39,270)
Trf Incompl Wks	Trf Incompl Wks	(5,000)	(5,000)					
Trf fr Accum Surplus	Trf fr Accum Surplus	(20,000)	-	(40,000)	(40,000)			
ICBC - Traffic Sign Program	ICBC - Traffic Sign	(5,000)	(4,000)	(5,000)	-	-	-	-
ICBC - Traffic Safety Program		-	-	-	-	-	-	-
MIA - Risk Mgmt Improvements		-	-	(1,400)	-	-	-	-
Yard Rental - Poles	Yard Rental - Poles	(2,500)	(2,520)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Total Rev/Trf	Total Rev/Trf	(65,900)	(42,102)	(87,900)	(82,085)	(42,678)	(43,281)	(43,892)
Net Expense	Net Expense	672,982	648,888	671,383	679,978	696,753	710,729	723,652
		5.1%		-0.2%	1.3%	2.5%	2.0%	1.8%

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
SOLID WASTE MANAGEMENT								
ADVERTISING	10-2-0370-221	-	515					
COLLECTION CONTRACT	10-2-0370-235	398,129	430,718	437,107	454,591	472,775	491,686	511,353
RECYCLE REMOVAL CONTRACT	10-2-0370-236	56,484	54,675	59,308	61,680	64,147	66,713	69,382
DECAL SALES CONTRACT	10-2-0370-237	-		-				
SUPPLIES	10-2-0370-500	2,842	2,670	2,885	3,000	3,120	3,245	3,375
MISCELLANEOUS	10-2-0370-590	-		-				
Est Extra GST Rebate Allocation		-		-				
		457,455	488,578	499,300	519,271	540,042	561,644	584,110
		9.8%		9.1%	4.0%	4.0%	4.0%	4.0%
Parcel Tax	Parcel Tax	(351,709)	(357,245)	(384,060)	(400,512)	(419,200)	(438,048)	(457,272)
Decal Sales	Decal Sales	(110,732)	(107,810)	(115,656)	(120,622)	(125,630)	(130,680)	(135,772)
Net Revenue	Net Revenue	(4,986)	23,523	(416)	(1,863)	(4,788)	(7,084)	(8,934)
		-54.4%		-91.7% (4,570)	347.8%	157.0%	48.0%	26.1%

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

COMMUNITY PLANNING

		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
SALARIES	10-2-0400-100	154,595	93,865	186,906	205,989	210,109	214,311	218,597
BENEFITS & PAYROLL COSTS	10-2-0400-130	35,557	20,154	36,088	47,377	48,325	49,292	50,277
CONVENTIONS	10-2-0400-210	3,200	1,099	3,200	3,248	3,297	3,346	3,396
TRAVEL	10-2-0400-211	1,000	393	1,000	1,015	1,030	1,045	1,061
POSTAGE	10-2-0400-212	100	34	100	102	104	106	108
TELEPHONE	10-2-0400-213	-	-	-	-	-	-	-
ADVERTISING	10-2-0400-221	2,200	3,056	2,200	2,233	2,266	2,300	2,335
PUBLICATIONS	10-2-0400-222	400	243	400	406	412	418	424
LEGAL FEES	10-2-0400-232	24,000	34,407	24,000	24,360	24,725	25,096	25,472
COURSES	10-2-0400-234	-	329	1,500	1,523	1,546	1,569	1,593
ISLANDS TRUST - PLANNING CONTRACT	10-2-0400-235	-	-	-	-	-	-	-
PLANNING CONTRACT SERVICES (DAO)	10-2-0400-236	15,000	37,914	15,000	15,225	15,453	15,685	15,920
MISC PLANNING (NON DAO)	10-2-0400-237	-	38,005	-	-	-	-	-
CRC - Extraordinary Costs		20,000	13,899	-	-	-	-	-
CRC - SD Extraordinary Costs (direct)			60,275	-	-	-	-	-
MAPPING SERVICES CONTRACT	10-2-0400-592	3,000	-	3,000	3,045	3,091	3,137	3,184
ASSOCIATION DUES	10-2-0400-240	850	330	850	863	876	889	902
OFFICE SUPPLIES	10-2-0400-500	300	-	300	305	310	315	320
PHOTOCOPYING & PRINTING	10-2-0400-501	500	13	500	508	516	524	532
MISCELLANEOUS	10-2-0400-590	1,500	1,513	1,500	1,523	1,546	1,569	1,593
Est Extra GST Rebate Allocation		-	-	-	-	-	-	-
PUBLIC HEARINGS & MEETINGS	10-2-0400-591	-	-	-	-	-	-	-
Sub-total Planning Services		262,202	305,529	276,544	307,722	313,606	319,602	325,714
		14.5%		5.5%	11.3%	1.9%	1.9%	1.9%

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
OTHER PLANNING INITIATIVES								
SNUG COVE PLANNING + FOLLOWUP TSK FO	10-2-0490-002	-						
PERFORMANCE STANDARDS BL & OTH LUB I	10-2-0490-003	-						
SOUTH BOWEN PLANNING STUDY	10-2-0490-005	-						
COWEN PT - PROC TO AMEND OC	10-2-0490-006	-						
BYLAW REVIEW -ROSEN	10-2-0490-007	-						
BUSINESS LICENCE BYLAW (NEW)	10-2-0490-008	-						
LAND USE BYLAW PROJECTS	10-2-0490-010	-						
DPA MAPPING PROJECT	10-2-0490-011	-						
SECONDARY SUITES STUDY	10-2-0490-012	-						
SEDIMENT CONTROL/WATERCOURSE BL & BM	10-2-0490-013	-						
WATERSHED PROTECTION - crk mapping	10-2-0490-014	-						
TRANSPORTATION DEMAND MGMT	10-2-0490-015	-						
SUBDIVISION SERVICING BYLAW	10-2-0490-016	-						
DPA PROJECTS (COASTAL ZONE)	10-2-0490-017	-						
CD ZONES/AMENITY POLICY		-						
GROWTH MGMT - DCC Bylaw Dev		-						
GROWTH MGMT - Soil Removal BL Dev	10-2-0490-018	-						
GROWTH MGMT - Haz. Slope DP Area	10-2-0490-019	-						
GROWTH MGMT - Env. Sensitive DP Area	10-2-0490-020	-						
GREENWAYS OCP		-						
OTHER PLANNING INITIATIVES		-						
OCP Review	10-2-0490-029	60,000	60,364 8,367	81,270		-		
OTHER PLANNING PROJECTS	10-2-0490-050	-		-	25,000	25,000	25,000	25,000
<i>Pln Gr repurp - Green Infr Stnds Part 2 P083301</i>	10-2-0490-022	7,500	1,800	5,700				
<i>Sustainability & Energy Plan</i>	10-2-0490-024	-		-				
District Energy Feasability Study		-		-				
COMMERCIAL DEV O/S SNUG COVE		-		-				
SUSTAINABLE COMMUNITY PLAN	10-2-0490-054	-		-				
LIDAR Data Acquisition (Haz Slope)		-		-				
Green Infrastructure Standards Prt 1 P093617	10-2-0490-057	7,500		7,500				
Solar BC App / Energy Efficiency DPA P093588	10-2-0490-058	10,000	7,250	2,750				
UBCM - SCHI - Age Friendly Plan	10-2-0490-059	10,000	10,000	-				
Green Infrastructure Standards - Prt 3 (application / approval ?)		10,000		10,000				
Smoke control Measures - SSAQMC	10-2-0490-060	9,600		9,600				
Sub-total Other Planning Initiatives		114,600	87,781	116,820	25,000	25,000	25,000	25,000
		275.7%		1.9%	-78.6%	0.0%	0.0%	0.0%
Total Departmental & Other Planning Initiatives		376,802	393,310	393,364	332,722	338,606	344,602	350,714
		45.2%		4.4%	-15.4%	1.8%	1.8%	1.8%
REVENUE		(33,500)	(41,009)	(33,500)	(34,003)	(34,512)	(35,031)	(35,557)
Excess Building Revenue		(4,575)	(17,359)	(15,895)	(15,980)	(16,065)	(16,147)	(16,229)
Extraordinary Cost Recovery		(20,000)	(101,489)	-	-	-	-	-
Grant Funding		(54,600)	(16,025)	(35,550)	-	-	-	-
Trans from CF/C&S/Surplus		(60,000)	(48,000)	(102,000)	-	-	-	-

**BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan**

	2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
NET Expense	204,127	169,428	206,419	282,739	288,029	293,424	298,928
	30.5%		1.1%	37.0%	1.9%	1.9%	1.9%

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
STRATEGIC PLANNING Initiatives								
Fire & Emergency Services Building (fund from Fire Service Building Fund) CF 2006-8 Strategic Plan								
SNUG COVE ACTION ST PLANNING								
2009 - Capital Plan Development	10-2-0495-004	10,000	-	10,000	-	-	-	-
		10,000	-	10,000	-	-	-	-
Transportation Initiative CF 2006-8 Strategic Plan								
	10-2-0495-020	-		-				
		-		-				
		-	-	-	-	-	-	-
Affordable Housing Working Group	10-2-0495-010	35,000	19,626	10,000	Pending new information - carryforward unexpended funding from 2009 - and match with 2010 budget			
		-		-				
		35,000	19,626	10,000	-	-	-	-
Community Lands Allocation & Recovery (c&s fund)								
Sale of some Community Lands CF 2006-8 Strategic Plan								
	10-2-0495-031							
* Referendum commitment - proceeds to first extinguish debt debt incurred to purchase Community Lands and subsequently sale proceeds in excess of debt requirement to replenish reserves used to further this and other strategic plan initiatives in meantime of sale		-		-				
		-		-				
		-		-				
		-	-	-	-	-	-	-
Civic Facilities <i>Lead - (CAO / Com Serv Super)</i>	10-2-0495-041							
Community Centre Development Funding Strategy (funding 1st from Greenways Donation			2,037	58,000				
Select Committee		18,000		-				
Fund Raising consultant		30,000		-				
Project Manager		20,000		-				
		-		-				
		68,000	2,037	58,000	-	-	-	-

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
3 - Long Term Roads Capital Plan & DCCs (c&s fund)								
Lead - DE&O								
10-2-0495-050								
Defining applicability of DCC's & BL Dev - consulting		22,200	-	22,200				
		22,200	-	22,200	-	-	-	-
5 - Sewer System Expansion (budgeted as trans to SC Sewer to fur		-	-	-	77,000			
5 - Tree Retention Bylaw (In house Planning)		-	-	-				
5 - Cove Bay Water Filtration (not budgeted here)		-	-	-				
5 - Green Waste Composting (capital)		-	-	-				
		-	-	-	77,000	-	-	-
TOTAL (non-capital) Strategic Plan Initiatives		135,200	21,663	100,200	77,000	-	-	-
		-43.8%		-25.9%	-23.2%	-100.0%	#DIV/0!	#DIV/0!
Funding Summary								
General Revenue- Carry forward		(35,000)	(19,626)	(10,000)				
Greenways (Deferred Rev)		(68,000)	(2,037)	(58,000)				
Grant		-	-	-				
Accumulated Surplus		(10,000)	-	(10,000)	(77,000)			
Capital & Stabilization		(22,200)	-	(22,200)		-		
		(135,200)	(21,663)	(100,200)	(77,000)	-	-	-
		-156.2%		-25.9%	-23.2%	-100.0%	#DIV/0!	#DIV/0!
LIBRARY								
SALARIES	10-2-0600-100			98,170	100,133	102,136	104,179	106,263
BENEFITS & PAYROLL CHARGES	10-2-0600-130			21,691	22,125	22,568	23,019	23,479
CONVENTIONS	10-2-0600-210			-	-	-	-	-
POSTAGE	10-2-0600-212			600	609	618	627	636
TELEPHONE/COMMUNICATIONS	10-2-0600-213			1,900	1,929	1,958	1,987	2,017
TRAVEL	10-2-0600-211			600	609	618	627	636
ADVERTISING	10-2-0600-221			1,500	1,523	1,546	1,569	1,593
PUBLICATIONS	10-2-0600-222			-	-	-	-	-
AUDIT/BOOKKEEPING/REVIEWS	10-2-0600-231			1,748	1,774	1,801	1,828	1,855
COURSES / TRAINING	10-2-0600-234			1,000	1,015	1,030	1,045	1,061
CONTRACT SERVICES	10-2-0600-235			-	-	-	-	-
INSURANCE	10-2-0600-238			3,000	3,045	3,091	3,137	3,184
COMPUTER SYSTEMS	10-2-0600-239			8,500	8,628	8,757	8,888	9,021
ASSOCIATION DUES	10-2-0600-240			650	660	670	680	690
BUILDING MTC & CLEANING	10-2-0600-251			7,600	7,714	7,830	7,947	8,066
OFFICE SUPPLIES	10-2-0600-500			3,500	3,553	3,606	3,660	3,715
BUILDING UTILITES	10-2-0600-511			4,500	4,568	4,637	4,707	4,778
MISCELLANEOUS	10-2-0600-590			200	203	206	209	212
Policy Development				5,000				
ACQUISTIONS FROM DONATIONS ETC	10-2-0600-591			6,175	6,268	6,362	6,457	6,554
PROGRAMMING	10-2-0600-592			750	761	772	784	796
VOLUNTEER APPRECIATION	10-2-0600-593			1,000	1,015	1,030	1,045	1,061

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

COLLECTIONS

		2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
				-	-	-	-	-
ADULT BOOKS	10-2-0610-001			13,000	13,195	13,393	13,594	13,798
CHILDRENS BOOKS	10-2-0610-002			7,000	7,105	7,212	7,320	7,430
PERIODICALS AND NEWSPAPERS	10-2-0610-003			1,500	1,523	1,546	1,569	1,593
ELEC DATABASE	10-2-0610-004			2,000	2,030	2,060	2,091	2,122
VIDEO PURCHASES	10-2-0610-005			2,500	2,538	2,576	2,615	2,654
OTHER BOOKS & SUBSCRIPTIONS	10-2-0610-006			-	-	-	-	-
SUPPLIES	10-2-0610-500			2,000	2,030	2,060	2,091	2,122
INTERLINK MEMBERSHIP	10-2-0610-240			3,700	3,756	3,812	3,869	3,927
				-	-	-	-	-
				-	-	-	-	-
				-	-	-	-	-
				199,784	198,309	201,895	205,544	209,263
					-0.7%	1.8%	1.8%	1.8%
Revenues - Misc incl Fines				(10,470)	(10,483)	(10,496)	(10,509)	(10,523)
Donations				(300)	(300)	(300)	(300)	(300)
Grants - Per Capita				(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Grants - Inter Library Loans				(975)	(975)	(975)	(975)	(975)
Grants - BC One Card Grant				(6,175)	(6,175)	(6,175)	(6,175)	(6,175)
Grants - Other				(6,175)	(6,175)	(6,175)	(6,175)	(6,175)
Transfers from Reserve				(38,349)	-	-	-	-
				-	-	-	-	-
Net Expense				(72,444)	(34,108)	(34,121)	(34,134)	(34,148)
				-	-	-	-	-
				127,340	164,201	167,774	171,410	175,115
					28.9%	2.2%	2.2%	2.2%

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

RECREATION
ADMINISTRATION

		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
ADMINISTRATION PERSONNEL	10-2-0700-100	177,077	175,511	178,160	181,723	185,357	189,064	192,845
Trans of Youth Grant back to Rec to fund Aux Staff		-		-	-	-	-	-
BENEFITS & PAYROLL COSTS	10-2-0700-130	29,599	39,452	40,976	41,796	42,632	43,485	44,355
CONFERENCES	10-2-0700-210	3,850	2,699	4,000	4,060	4,121	4,183	4,246
TRAVEL	10-2-0700-211	950	584	950	964	978	993	1,008
POSTAGE & COURIER	10-2-0700-212	790	510	670	680	690	700	711
TELEPHONE	10-2-0700-213	4,140	4,340	3,960	4,019	4,079	4,140	4,202
PUBLICITY	10-2-0700-221	360	651	360	365	370	376	382
PUBLICATIONS	10-2-0700-222	25		25	25	25	25	25
COURSES	10-2-0700-234	800	580	800	812	824	836	849
CONTRACT SERVICES	10-2-0700-235	2,740	6,158	6,740	6,841	6,944	7,048	7,154
Insurance	10-2-0700-238	300	215	300	305	310	315	320
COMMUNITY SCHOOL COORDINATOR	10-2-0700-236	-	-	-	-	-	-	-
ASSOCIATION DUES	10-2-0700-240	475	409	600	609	618	627	636
EQUIPMENT MAINTENANCE	10-2-0700-253	100	682	100	102	104	106	108
RENT WV SCHOOL DISTRICT	10-2-0700-264	26,000	26,000	27,612	28,026	28,446	28,873	29,306
RENT - ARTS COUNCIL	10-2-0700-265	-		-	-	-	-	-
YOUTH CENTRE - FACILITY RENTAL	10-2-0700-301	-	7,750	-	-	-	-	-
YOUTH CENTRE - FACILITY MNTC	10-2-0700-302	-		-	-	-	-	-
YOUTH - Himalayan Odyssey	10-2-0700-303	-		-	-	-	-	-
Lease. Improv. Dance/ Movement Facility	10-2-0700-592	6,000		6,000	2,000	2,030	2,060	2,091
OFFICE SUPPLIES	10-2-0700-500	2,500	2,541	2,500	2,538	2,576	2,615	2,654
PHOTOCOPYING & PRINTING	10-2-0700-501	7,200	3,524	4,400	4,466	4,533	4,601	4,670
RECREATION COMMITTEE EXPENSES	10-2-0700-510	300	54	300	305	310	315	320
MISCELLANEOUS	10-2-0700-590	500	396	500	508	516	524	532
SPECIAL EVENTS (FIREWORKS)	10-2-0700-591	5,000	5,348	3,000	3,045	3,091	3,137	3,184
REC SUBSIDY / DISCOUNTS	10-2-0700-319	2,000	1,475	2,000	2,030	2,060	2,091	2,122
SPECIAL &/OR ONE TIME PROJECTS:		-		-	-	-	-	-
BI GYMNASTICS CLUB - STARTUP	10-2-0700-590	-		-	-	-	-	-
REC Office alarm installation	10-2-0700-594	-		-	-	-	-	-
REC & CIVIC FACILITIES TASK FORCE	10-2-0700-593	-	2,068	-	-	-	-	-
Recreation Master Plan	10-2-0700-595	15,000	-	15,000	-	-	-	-
Recreation Office Expansion	10-2-0700-596	-		-	-	-	-	-
Lease Improv. Youth Centre Facility		-		-	-	-	-	-
Lease Improv. Weight Room Facility	10-2-0700-597	-		-	-	-	-	-
		285,706	280,947	298,953	285,219	290,614	296,114	301,720

YOUTH SERVICES

		-25.9%		4.6%	-4.6%	1.9%	1.9%	1.9%
ADMINISTRATION PERSONNEL	10-2-0720-100	59,247	64,380	61,006	62,226	63,471	64,740	66,035
BENEFITS & PAYROLL COSTS	10-2-0720-130	12,939	10,735	9,762	9,957	10,156	10,359	10,566
CONFERENCES	10-2-0720-210	500	412	550	558	566	574	583
TRAVEL	10-2-0720-211	1,768	134	710	721	732	743	754
POSTAGE & COURIER	10-2-0720-212	50	-	50	51	52	53	54
TELEPHONE	10-2-0720-213	2,340	3,361	2,580	2,619	2,658	2,698	2,738
ADVERTISING & PROMOTION	10-2-0720-221	420	394	420	426	432	438	445

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
COURSES & TRAINING	10-2-0720-234	900	637	2,400	2,436	2,473	2,510	2,548
CONTRACT INSTRUCTORS	10-2-0720-235	1,000	9,895	5,000	5,075	5,151	5,228	5,306
INSURANCE - TEEN CENTRE	10-2-0720-238	-	139	150	152	154	156	158
ASSOCIATION DUES	10-2-0720-240	125	-	125	127	129	131	133
FACILITY MAINTENANCE	10-2-0720-251	3,300	5,902	4,100	4,162	4,224	4,287	4,351
EQUIPMENT MAINTENANCE	10-2-0720-253	100	-	100	102	104	106	108
TEEN CENTRE RENT	10-2-0720-264	7,750	7,750	8,250	8,374	8,500	8,628	8,757
PROGRAM SUPPLIES	10-2-0720-500	1,000	3,396	1,450	1,472	1,494	1,516	1,539
PHOTOCOPYING & PRINTING	10-2-0720-501	100	57	100	102	104	106	108
PROGRAM ADMISSIONS	10-2-0720-502	500	565	500	508	516	524	532
		92,039	107,757	97,253	99,068	100,916	102,797	104,715
				5.7%	1.9%	1.9%	1.9%	1.9%

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
RECREATION - PROGRAMS								
ADMINISTRATION PERSONNEL	10-2-0710-100	37,424	40,368	38,128	38,891	39,669	40,462	41,271
BENEFITS & PAYROLL COSTS	10-2-0710-130	4,491	4,060	3,060	3,121	3,183	3,247	3,312
TRAVEL	10-2-0710-211	2,000	617	2,000	2,030	2,060	2,091	2,122
POSTAGE & COURIER	10-2-0710-212	400	131	400	406	412	418	424
TELEPHONE	10-2-0710-213	120	-	360	365	370	376	382
ADVERTISING - PROMOTIONS	10-2-0710-221	520	601	630	639	649	659	669
PUBLICATIONS	10-2-0710-222	150	-	150	152	154	156	158
COURSES	10-2-0710-234	1,135	841	1,435	1,457	1,479	1,501	1,524
CONTRACT - PROGRAM INSTRUCTORS	10-2-0710-235	94,000	103,867	96,000	97,440	98,902	100,386	101,892
ASSOCIATION DUES	10-2-0710-240	125	-	125	127	129	131	133
EQUIPMENT MAINTENANCE	10-2-0710-253	715	65	715	726	737	748	759
FACILITY RENTALS	10-2-0710-264	19,130	4,336	14,630	14,849	15,072	15,298	15,527
FACILITY MAINTENANCE	10-2-0710-251	7,790	6,852	7,790	7,907	8,026	8,146	8,268
TEEN CENTRE SOCIETY	10-2-0710-594	-	-	-	-	-	-	-
VEHICLE RENTALS & FUEL	10-2-0710-265	4,000	2,388	4,000	4,060	4,121	4,183	4,246
SUPPLIES	10-2-0710-500	6,700	4,768	6,700	6,801	6,903	7,007	7,112
PHOTOCOPYING & PRINTING	10-2-0710-501	600	417	700	711	722	733	744
MISCELLANEOUS	10-2-0710-590	-	103	-	-	-	-	-
ADMISSIONS	10-2-0710-502	2,500	1,595	3,000	3,045	3,091	3,137	3,184
EQUIPMENT TOOLS AND REPAIRS	10-2-0710-591	5,000	5,032	5,000	5,075	5,151	5,228	5,306
SPECIAL EVENTS	10-2-0710-593	1,400	1,509	1,500	1,523	1,546	1,569	1,593
REAL LEARNING PROGRM	10-2-0710-319	-	-	-	-	-	-	-
SportMedBC - Walk BC - Grant Funded	10-2-0710-597	6,300	2,203	4,100	4,162	4,224	4,287	4,351
Olympic Torch Relay Events			1,567					
RECREATION SUBSIDY/DISCOUNTS	10-2-0710-592	-	-	-	-	-	-	-
		194,500	181,320	190,423	193,487	196,600	199,763	202,977
TOTAL RECREATION & PROGRAMS		572,245	570,024	586,629	577,774	588,130	598,674	609,412
		2.3%		2.5%	-1.5%	1.8%	1.8%	1.8%
Prog Revenue	Prog Revenue	(165,000)	(172,734)	(165,500)	(167,983)	(170,502)	(173,060)	(175,656)
Himalayan OD	Himalayan OD	-	-	-	-	-	-	-
Youth Programs & Contributions			(8,121)	(5,800)	(5,887)	(5,975)	(6,065)	(6,156)
Carry forward	Trans fr Surpl/Res	(18,000)	(1,000)	(20,000)				
Donations & Contributions		-	(1,200)					
Grant Revenue	Grants	(9,800)	(5,880)	(6,900)	(2,800)	(2,800)	(2,800)	(2,800)
	NET Exp	379,445	381,089	388,429	401,104	408,853	416,749	424,800
Return on Direct Program Costs excl Youth		90%	99%	91%	88%	88%	88%	88%
Recovery on Total		34%	33%	34%	31%	30%	30%	30%
Recovery excluding Youth Prog & Rev		40%	39%	39%	36%	36%	35%	35%
Per Capita				\$ 114	per capita 3400			

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
PARKS								
ADVERTISING & PROMOTION	10-2-0780-221	480	275.12	480	487	494	501	509
POSTAGE & COURIER	10-2-0780-222	50	12.00	50	51	52	53	54
COURSES	10-2-0780-234	150	102.00	300	305	310	315	320
CONFERENCES	10-2-0780-240	-	-	-	-	-	-	-
VEHICLE RENTAL /FUEL/INSURANCE	10-2-0780-253	3,000	-	3,000	3,045	3,091	3,137	3,184
EQUIPMENT REPAIRS / RENTAL	10-2-0780-254	400	-	400	406	412	418	424
PHOTOCOPYING & PRINTING	10-2-0780-501	250	-	250	254	258	262	266
MISCELLANEOUS	10-2-0780-590	-	-	-	-	-	-	-
GVRD 2000 - PARKS	10-2-0780-591	-	-	-	-	-	-	-
PARKS MASTERPLAN UPDATE	10-2-0780-592	-	-	10,000	-	-	-	-
LITTER & GARBAGE CONTROL	10-2-0781-001	1,608	-	1,600	1,624	1,648	1,673	1,698
SANDY BEACH MAINTENANCE	10-2-0781-002	1,500	1,429	1,500	1,523	1,546	1,569	1,593
PORTABLE TOILETS	10-2-0781-003	-	-	-	-	-	-	-
BICS FIELD MAINTENANCE	10-2-0781-004	17,000	17,601	17,000	17,255	17,514	17,777	18,044
SNUG COVE FIELD MAINTENANCE	10-2-0781-005	-	-	-	-	-	-	-
TRAIL DESIGN - SEALEIGH PARK	10-2-0789-001	-	-	-	-	-	-	-
TRAIL DESIGN - HUNTER SUBDIVISION	10-2-0789-002	-	-	-	-	-	-	-
BEACH FLOAT - MAINTENANCE	10-2-0789-003	850	700	800	812	824	836	849
DIGITAL MAPPING	10-2-0789-004	4,930	-	5,000	5,075	5,151	5,228	5,306
BEACH CLEANING	10-2-0789-005	500	531	500	508	516	524	532
TRIAL BIKE PARK	10-2-0789-006	1,000	-	1,000	1,015	1,030	1,045	1,061
PARKS PLANNING	10-2-0789-007	3,000	-	3,000	3,045	3,091	3,137	3,184
COWAN POINT PARK PLANNING	10-2-0789-008	-	-	-	-	-	-	-
SURVEYING	10-2-0789-009	3,000	605	1,000	1,015	1,030	1,045	1,061
TENNIS COURT RESURFACE	10-2-0789-010	-	-	-	-	-	-	-
BOWEN BAY BEACH MAINTENANCE	10-2-0789-011	2,000	1,047	1,500	1,523	1,546	1,569	1,593
TUNSTALL BAY BEACH MAINTENANCE	10-2-0789-012	2,000	820	1,500	1,523	1,546	1,569	1,593
GOAL POSTS - BICS (Full field)	10-2-0789-013	-	-	-	-	-	-	-
GENERAL TRAIL MAINTENANCE	10-2-0789-014	15,000	14,969	15,000	15,225	15,453	15,685	15,920
HEADWATERS PARK MAINTENANCE	10-2-0789-016	500	774	500	508	516	524	532
Access restriction - David Otter Reserve (Funding- Conservancy)		1,000	-	-	-	-	-	-
QUARRY PARK MAINTENANCE	10-2-0789-017	2,000	710	2,000	2,030	2,060	2,091	2,122
SIGNAGE	10-2-0789-019	2,000	3,454	2,000	2,030	2,060	2,091	2,122
BEACH TESTING	10-2-0789-591	3,800	2,917	3,000	3,045	3,091	3,137	3,184
					-	-	-	-
BICS PLAYGROUND CONTRIBUTION	10-2-0789-015	-	-	-	-	-	-	-
CATES HILL PARK MNTC	10-2-0789-020	1,000	148	1,000	1,015	1,030	1,045	1,061
MISCELLANEOUS	10-2-0789-590	2,168	2,746	2,000	2,030	2,060	2,091	2,122
MNTCE SUPPLIES	10-2-0789-500	1,000	1,149	1,000	1,015	1,030	1,045	1,061
SMALL TOOLS & EQUIP	10-2-0789-501	-	1,252	-	-	-	-	-
Pro-rata - PW Administration	10-2-0780-599	92,331	92,331	114,907	117,205	119,549	121,940	124,379
TOTAL PARKS		162,517	143,572	190,287	183,569	186,908	190,307	193,774

BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan

	2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget
	36.5%		17.1%	-3.5%	1.8%	1.8%	1.8%
Parcel Tax	(203,300)	(206,500)	(207,600)	(208,600)	(209,600)	(210,600)	(211,600)
HRDC Grant							
Field User Fees							
BICs Field Mntc Contribution	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Donations - Hikers Trail (deferred rev)	(1,000)	(1,000)	-				
Trf (from) to Incomplete works	-	10,000	(10,000)				
Trf to Reserve	(41,783)	(53,928)	(27,313)	(25,031)	(22,692)	(20,293)	(17,826)
	-43.4%		-34.6%	-8.4%	-9.3%	-10.6%	-12.2%
TOTAL EXPENSE EXCL FISCAL SERVICES	4,248,248	4,240,395	4,426,017	4,358,552	4,298,950	4,381,347	4,512,025
	3.5%		4.2%	-1.5%	-1.4%	1.9%	3.0%

BOWEN ISLAND MUNICIPALITY 2010 Five Year Financial Plan		2009	2009	2010	2011	2012	2013	2014
		Budget	Projected Actual	Budget	Budget	Budget	Budget	Budget
FISCAL SERVICES								
SHORT TERM INTEREST	10-2-0910-001							
BANK SERVICE CHARGES	10-2-0910-002	1,580	4,783	2,000	2,030	2,060	2,091	2,122
U.S. EXCHANGE	10-2-0910-003	-	-	-	-	-	-	-
NEW DEBT SERVICE CHARGES	10-2-0910-004	-	-	-	-	-	-	-
		1,580	4,783	2,000	2,030	2,060	2,091	2,122
DEBT INTEREST								
CAPITAL LEASE - MFA- COMPUTER	10-2-0912-001	-	-	-	-	-	-	-
CAPITAL LEASE - PHOTOCOPIER	10-2-0912-002	543	543	337	121	740	543	337
DEBENTURE INTEREST MFA S-LANDS	10-2-0910-001	36,000	26,098	36,000	40,000	60,000	80,000	100,000
DEBENTURE INTEREST FIRE-EMG SERVICE BLDG		-	-	-	-	-	203,500	203,500
DEBENTURE INTEREST CIVIC FACILITY		-	-	-	-	-	-	67,766
DEBENTURE INTEREST Sewer Exp/Coll		-	-	-	-	-	-	-
DEBENTURE INTEREST MFA- BL 238/375	10-2-0912-002	-	-	-	-	-	-	-
DEBENTURE INTEREST NON-MFA FD BL 35	10-2-0912-003	-	-	-	-	-	-	-
		36,543	26,641	36,337	40,121	60,740	284,043	371,603
OTHER FISCAL SERVICES								
CONTINGENCY	10-2-0920-001	60,781		52,730	65,378	64,484	65,720	67,680
(Replenish Working Capital - WWTP Expansion Muni Portion)		11,000	-	-	-	72,100	72,100	72,100
Estimate of Additional GST Rebate		-	-	-	-	-	-	-
DISCOUNTS	10-2-0920-002	-	-	-	-	-	-	-
ALLOWANCE FOR UNCOLLECTABLE ACCOUNT	10-2-0920-003	-	-	-	-	-	-	-
TRANSFER TO INCOMPLETE WORKS RESERVE	10-2-0920-005	-	50,700	-	-	-	-	-
TRANSFER TO CAPITAL & STABILIZATION RE	10-2-0920-006	-	-	-	-	-	-	-
TRANSFER TO FIRE SERVICES BUILDING FUND	10-2-0920-009	50,000	50,000	50,000	50,000	50,000	50,000	50,000
TRANSFER TO OLD GEN STORE & COTTAGE M	10-2-0920-010	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TRANSFER TO CIVIC FACILITY	10-2-0920-011	30,000	30,000	30,000	30,000	30,000	30,000	30,000
TRANSFER TO CARBON NEUTRAL	10-2-0920-012	-	-	-	-	-	-	-
TRANSFER TO CYCLIC RESERVE		13,333	13,333	13,333	27,333	27,333	27,333	27,333
SURPLUS	10-2-0920-007	-	-	-	-	-	-	-
		-	-	-	-	-	-	-
TRANS TO SNUG COVE DOCK FUND	10-2-0920-008	-	-	-	-	-	-	-
		180,114	159,033	161,063	187,711	258,917	260,153	262,113
TRANSFERS TO OTHER FUNDS								
TRF GEN CAPITAL - CONTRIB TO CAPITAL	10-2-0930-001							
- Current Year General Revenue		-	10,136	3,000	-	50,000	50,000	50,000
- Prior years' surplus		18,000	-	30,000	-	-	-	-
- Deferred revenue (donations)		-	-	-	-	-	-	-
- Incomplete Capital Works Budget carry forward		-	-	-	-	-	-	-
- Capital & Stabilization reserve account		30,250	77,319	12,500	300,000	-	-	-
-Old Gen Store & Cottage reserve account		-	-	60,000	-	-	-	-
-Greenways Donation - deferred revenue		131,887	-	131,887	-	-	-	-
-Hikers Trail Donation - deferred revenue		6,000	6,000	-	-	-	-	-
- Fire Services Building Fund		190,000	-	190,000	-	-	-	-
- From Water LAS's		-	-	41,000	-	-	-	-
- Snug Cove Dock reserve account		-	-	-	-	-	-	-

**BOWEN ISLAND MUNICIPALITY
2010 Five Year Financial Plan**

- from Library Reserves

TRF GEN CAP - CAPITAL PROGRAM

Community Lands LT Debt Principal
Fire / Emergency Facility LT Debt Principal
Community Centre LT Debt Principal
Sewer Treatment Plant / Collection Debt
Capital Lease - Principal

TRF GEN CAP - DEBT PRINCIPAL

TRF S.C. SEWER PLANT EXPANSION

TRF TO COVE BAY WATER

TRF TO Bowen Bay WATER

TRF TO ROADS/INFRASTRUCTURE

TRANSFER TO EQP RPL FUND

TRANSFER TO FIRE EQUIP RESERVE

TRANSFER TO RECREATION RESERVE

TRANSFER TO RES FOR SGF REPLACEMENT

TRANSFER TO PARKS RESERVE

TRANSFER TO RESERVE FOR COM. LANDS DEBT/ CAP

TRANS TO CAPITAL REPL & RENEWAL

Total To Other Funds

TOTAL FISCAL EXPENDITURE

TOTAL GENERAL OPS EXPENDITURE

PROJECTED SURPLUS / (DEFICIT)

10-2-0930-002

10-2-0930-004

10-2-0930-004

10-2-0930-004

10-2-0930-003

10-2-0930-003

10-2-0930-003

10-2-0930-003

10-2-0930-003

10-2-0930-003

324,604

2009 Budget	2009 Projected Actual	2010 Budget	2011 Budget	2012 Budget	2013 Budget	2014 Budget		
		30,149						
376,137	93,455	498,536	300,000	50,000	50,000	50,000		
-		-	-	-	-	-		
-		-			123,087	123,087		
-		-				40,988		
-		-						
4,486	4,486	4,692	4,925	4,400	4,600	4,900		
4,486	4,486	4,692	4,925	4,400	127,687	168,975		
9,000	32,972	721,000						
15,000	15,000	-						
22,000	-	-						
300,000	300,000	325,000	425,000	425,000	425,000	425,000		
52,700	52,700	67,466	133,266	139,266	145,366	138,302		
70,000	78,327	85,000	85,000	100,000	100,000	100,000		
39,000	39,000	47,000	47,000	47,000	47,000	47,000		
		12,500	13,500	13,500	13,500	13,500		
41,783	52,927	27,313	25,031	22,692	20,293	17,826		
			61,544	61,544	61,544	61,544		
43,484	43,484	89,514	140,747	197,044	258,910	326,903		
592,967	614,410	1,374,793	931,088	1,006,046	1,071,613	1,130,075		
	324,604	973,590	712,351	1,878,021	1,236,013	1,060,446	1,249,300	1,349,050
		-3.6%	92.9%	-34.2%	-14.2%	17.8%	8.0%	
		1,191,827	902,808	2,077,421	1,465,875	1,382,163	1,795,587	1,984,888
		-6.3%	74.3%	-29.4%	-5.7%	29.9%	10.5%	
		5,440,075	5,143,203	6,503,438	5,824,427	5,681,113	6,176,934	6,496,913
		1.2%	19.5%	-10.4%	-2.5%	8.7%	5.2%	
		-	(980)					